



County of Berrien, Michigan

2012 General Fund Budget

October 13, 2011

Presented by:

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General Fund vs. Special Fund Budgets

- The **General Fund** is the primary operating fund for the County and accounts for the basic services provided by the County. The Courts, Sheriff/Jail, County Clerk, Treasurer, Register of Deeds, Drain Commissioner, Administration, and Animal Control all are primarily funded through the General Fund. The General Fund receives funding from property taxes, state revenue, charges for services and other sources. This fund also makes appropriations to other funds (i.e. health department, mental health, child care fund) to pay for a portion of these services.
- The **Special Funds** account for revenue sources that are designated for a particular purpose, either by statute or desire of the governing body. Examples are special voted millage, grants, self-insurance or revolving tax funds.



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Budget Highlights

2011 Adopted Budget

Revenues	\$	50,987,520
Expenditures	\$	50,987,520

2012 Proposed Budget

Revenues	\$	51,197,771
Expenditures	\$	51,197,771

Change

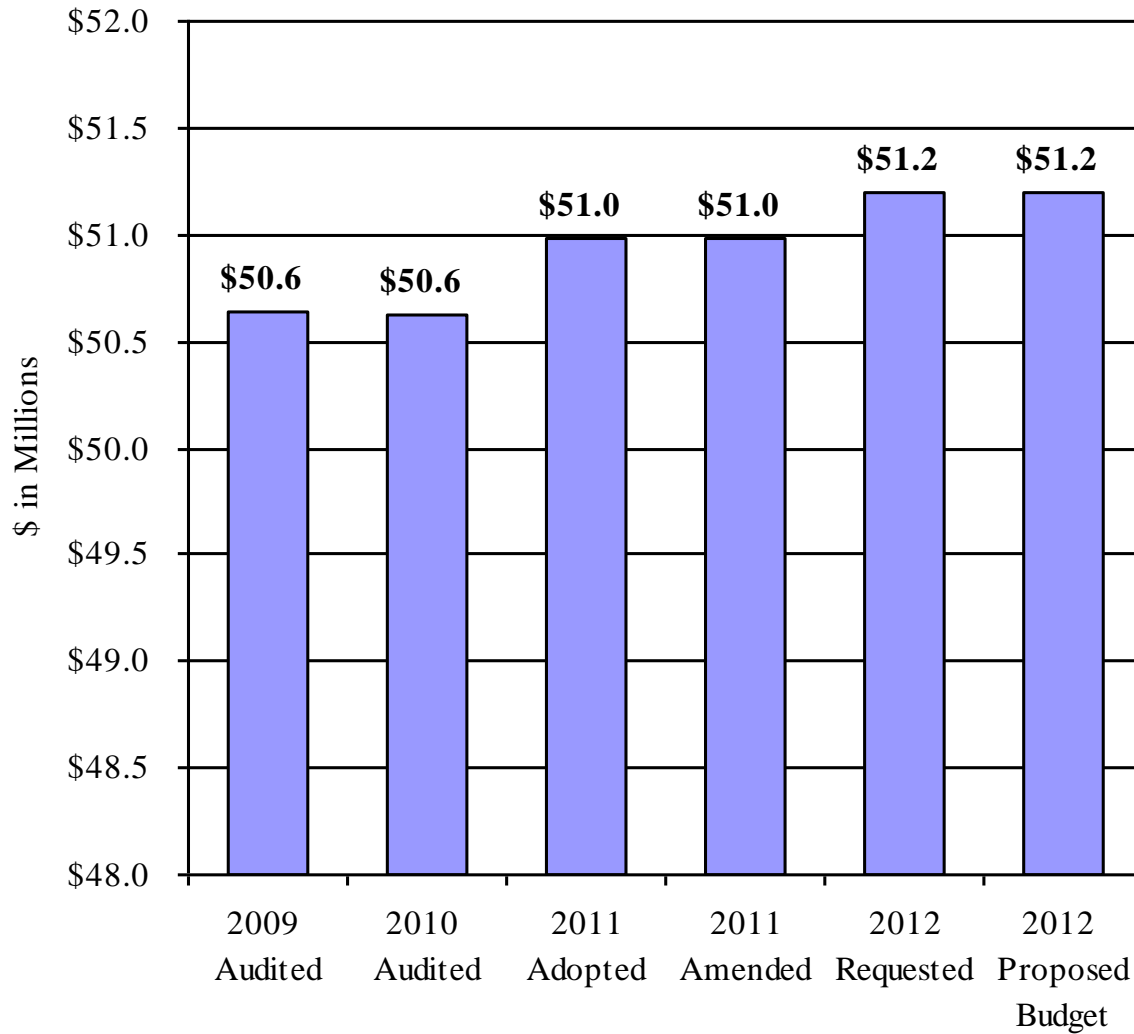
Revenues	\$210,251	0.41%
Expenditures	\$210,251	0.41%



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2009 - 2012 Revenue Trend

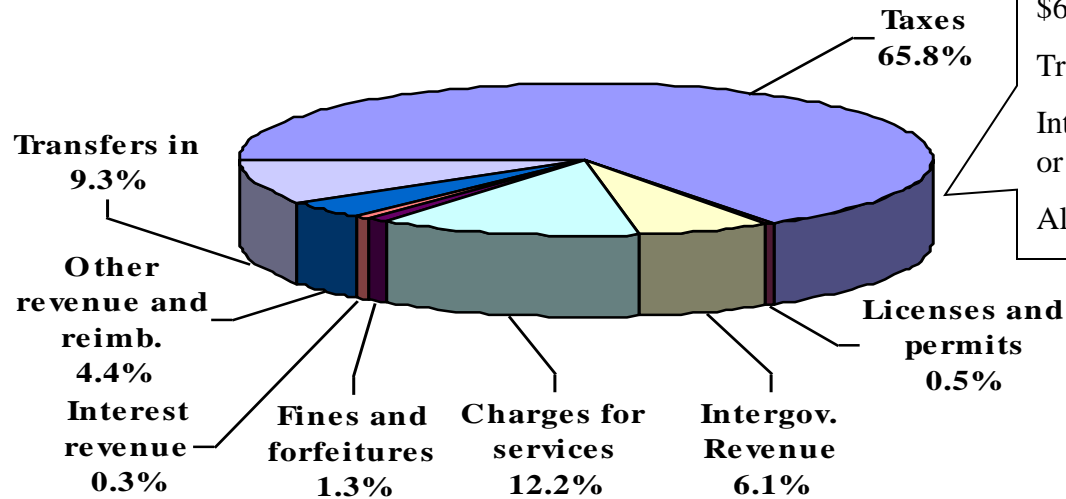




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2012 Sources by Category



Taxes make up 65.8% of revenue or \$33.7M.

Charges for Services 12.2% or \$6.3M

Transfers in 9.3% or \$4.8M

Intergovernmental Revenue 6.1% or \$3.1M

All Others 6.6% or \$3.3M

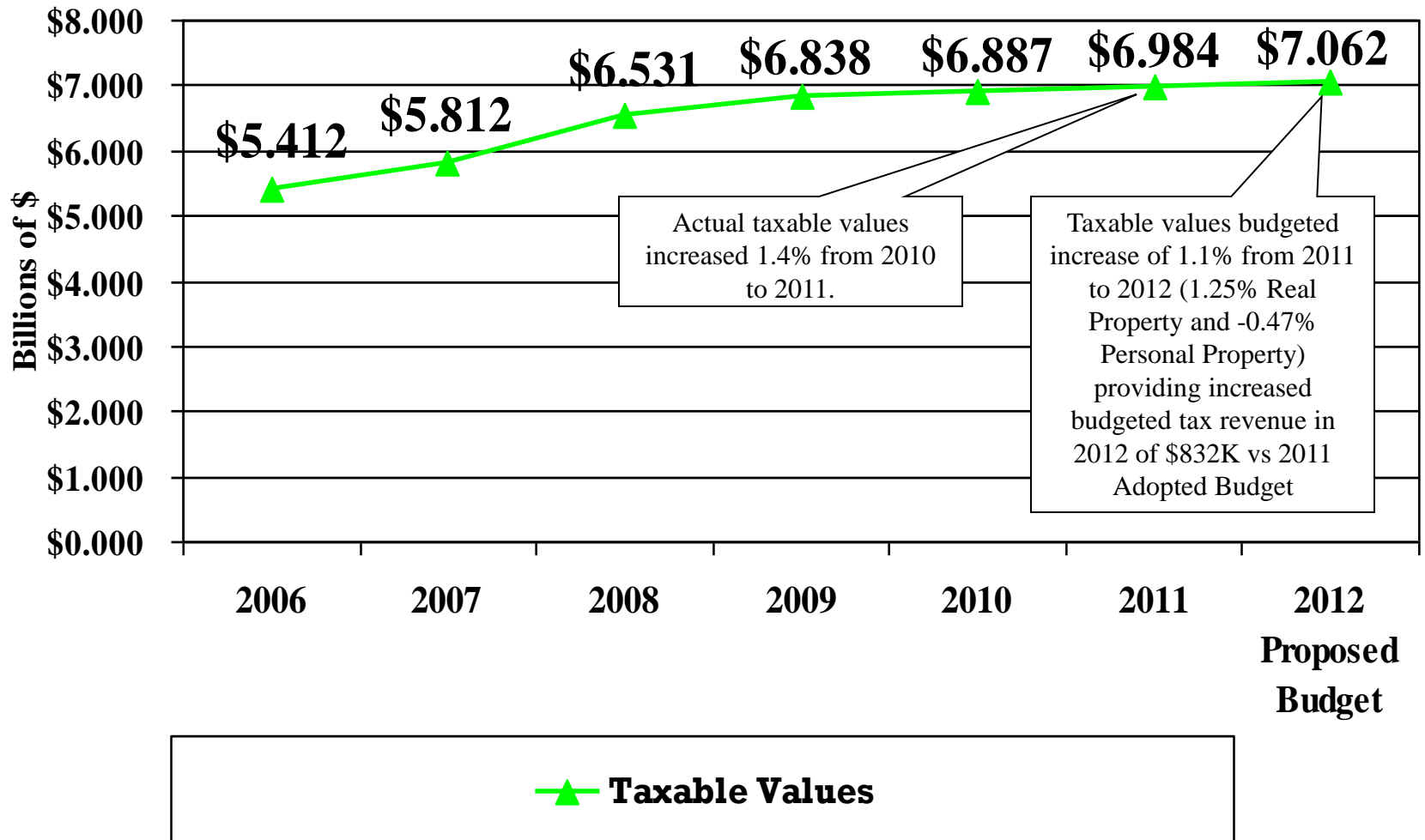
History of Revenue by Category

Category	2009	2010	2011	2011	2012	2012	% Change
	Audited	Audited	Adopted	Amended	Requested	Proposed Budget	vs 2011 Adopted
Taxes	\$32,959,258	\$33,530,396	\$32,783,675	\$32,783,675	\$33,705,900	\$33,705,900	2.8%
Licenses and permits	237,000	216,998	229,801	229,801	278,101	278,101	21.0%
Intergovernmental revenue	3,055,775	3,003,067	3,058,042	3,058,042	3,118,984	3,118,984	2.0%
Charges for services	7,092,893	7,372,671	6,953,887	6,953,887	6,250,136	6,250,136	-10.1%
Fines and forfeitures	740,377	720,645	730,000	730,000	660,000	660,000	-9.6%
Interest revenue	(50,365)	105,059	205,000	205,000	152,000	152,000	-25.9%
Other revenue and reimbursements	1,920,898	1,723,040	1,670,413	1,670,413	2,262,882	2,262,882	35.5%
Transfers in	4,684,348	3,945,994	5,356,702	5,356,702	4,769,768	4,769,768	-11.0%
Total revenue	\$50,640,184	\$50,617,870	\$50,987,520	\$50,987,520	\$51,197,771	\$51,197,771	0.4%



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Taxable Value of Property



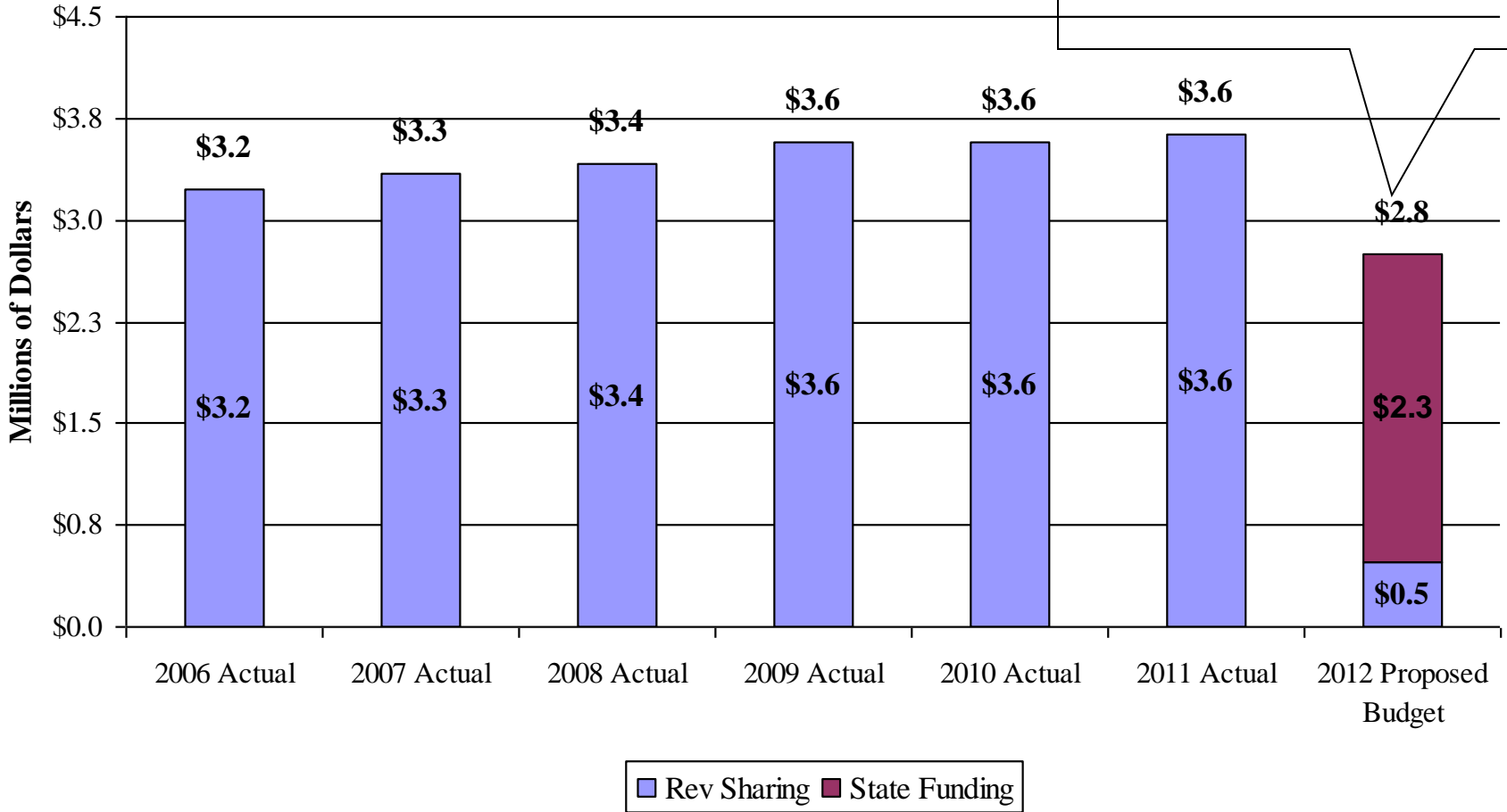


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Revenue Sharing Fund Use of Fund Balance

Assumes state guidance which includes the use of the remaining revenue sharing fund balance. This guidance results in a decrease in general fund revenue of \$911K vs 2011 Budget or \$872K vs 2011 Actual.





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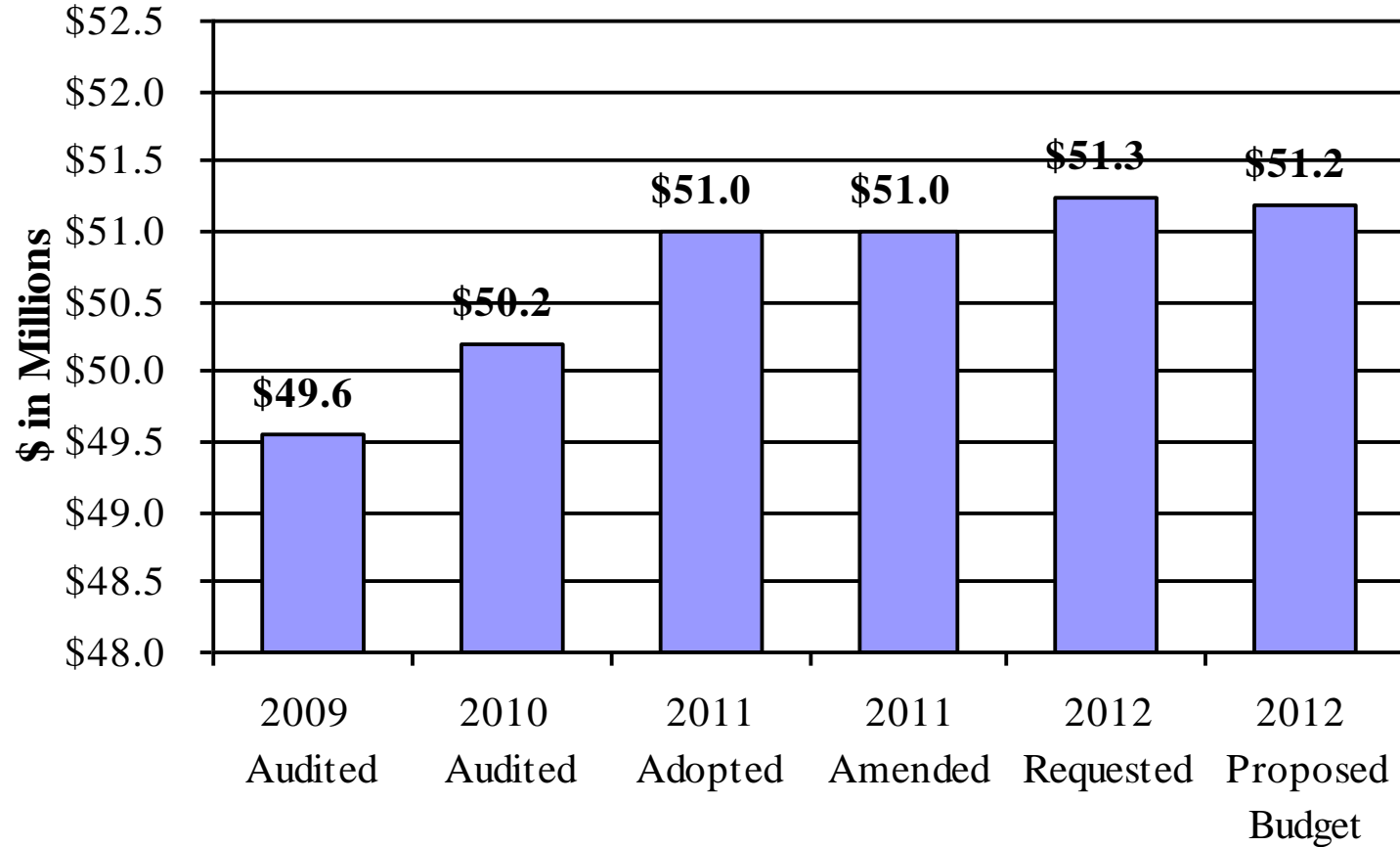
Revenue Summary

2011 Adopted Budget	\$50,987,520
Taxes (Taxable Value of Property Up vs 2011 by 1.1% overall for +\$832K, Payment in Lieu of Taxes +\$100K, Other items including interest on delinquent taxes -\$10K)	922,225
Interest Income (Continued Poor Performance)	(53,000)
State Revenue Sharing (Per State Guidance)	(910,723)
Transfers In (Public Safety Expense Reimbursement +\$86K, ROD Foreclosure Search +\$77K, 4 Winds Discretionary Funds +\$48K)	230,039
Other Revenue Items (District & Circuit Court Fees -\$275K, Passport Fees -\$42K, Recording/Copying Fees -\$135K, Computer Service Charges -\$215K, Court Fines -\$75K, Cobo Hall Tax +\$110K, Licenses/Permits +\$48K, Health Department Reimbursement +\$411K, Other Reimbursements +\$181K, Net of Other Items +\$13K)	21,710
Net Changes	<hr/> 210,251
2012 Proposed Budget	<u><u>\$51,197,771</u></u>



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2009 - 2012 Expenditure Trend

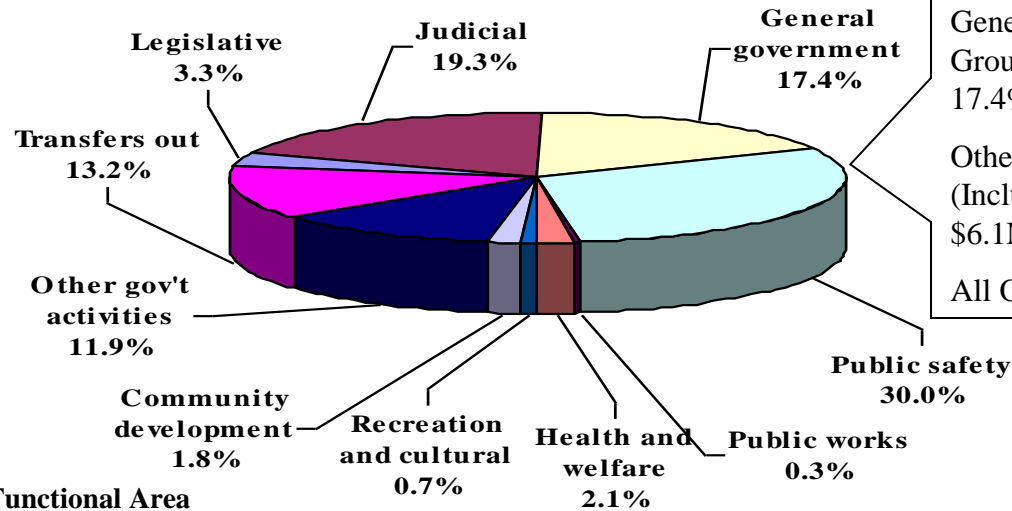




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2012 Uses by Functional Area



Public Safety makes up 30.0% of expenditures or \$15.3M

Judicial makes up 19.3% or \$9.9M

Transfers to other funds is 13.2% or \$6.8M

General Government (Bldg & Grounds, Clerk, Treasurer, etc. is 17.4% or \$8.9M

Other Governmental Activities (Includes Contingency) is 11.9% or \$6.1M

All Others are 8.2% or \$4.2M

History of Expenditures by Functional Area

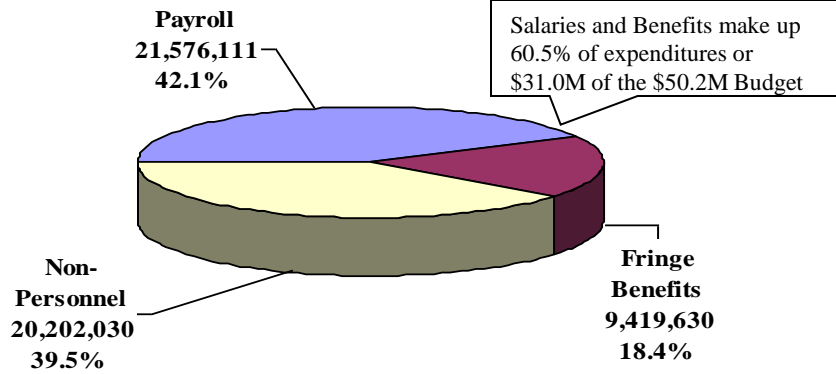
Category	2009	2010	2011	2011	2012	2012	% Change
	Audited	Audited	Adopted	Amended	Requested	Proposed Budget	vs 2011 Adopted
Legislative	\$ 1,713,564	\$ 1,701,521	\$ 1,650,632	\$ 1,663,932	\$ 1,675,746	\$ 1,667,429	1.0%
Judicial	9,790,867	9,855,174	9,903,056	9,920,222	9,884,409	9,883,205	-0.2%
General government	8,332,082	8,474,120	8,884,122	8,917,119	8,908,918	8,889,112	0.1%
Public safety	14,502,868	15,215,286	14,920,517	15,059,919	15,349,109	15,337,565	2.8%
Public works	-	149,890	114,797	149,890	156,036	156,036	35.9%
Health and welfare	730,703	768,939	745,086	745,086	1,070,449	1,067,649	43.3%
Recreation and cultural	360,237	372,881	361,760	361,760	372,562	369,470	2.1%
Community development	955,544	906,963	1,054,103	1,054,103	946,328	946,328	-10.2%
Other governmental activities	4,558,626	4,341,193	6,201,746	5,998,747	6,116,388	6,109,530	-1.5%
Transfers out	8,617,041	8,414,854	7,151,702	7,116,743	6,771,647	6,771,447	-5.3%
Total expenditures	\$49,561,532	\$50,200,821	\$50,987,520	\$50,987,520	\$51,251,592	\$51,197,771	0.4%



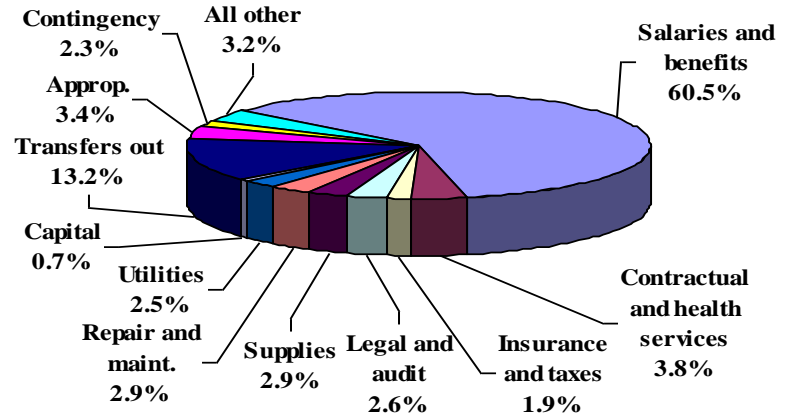
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2012 Personnel vs Non-Personnel



2012 Uses by Expenditure Type



History of Expenditures by Type

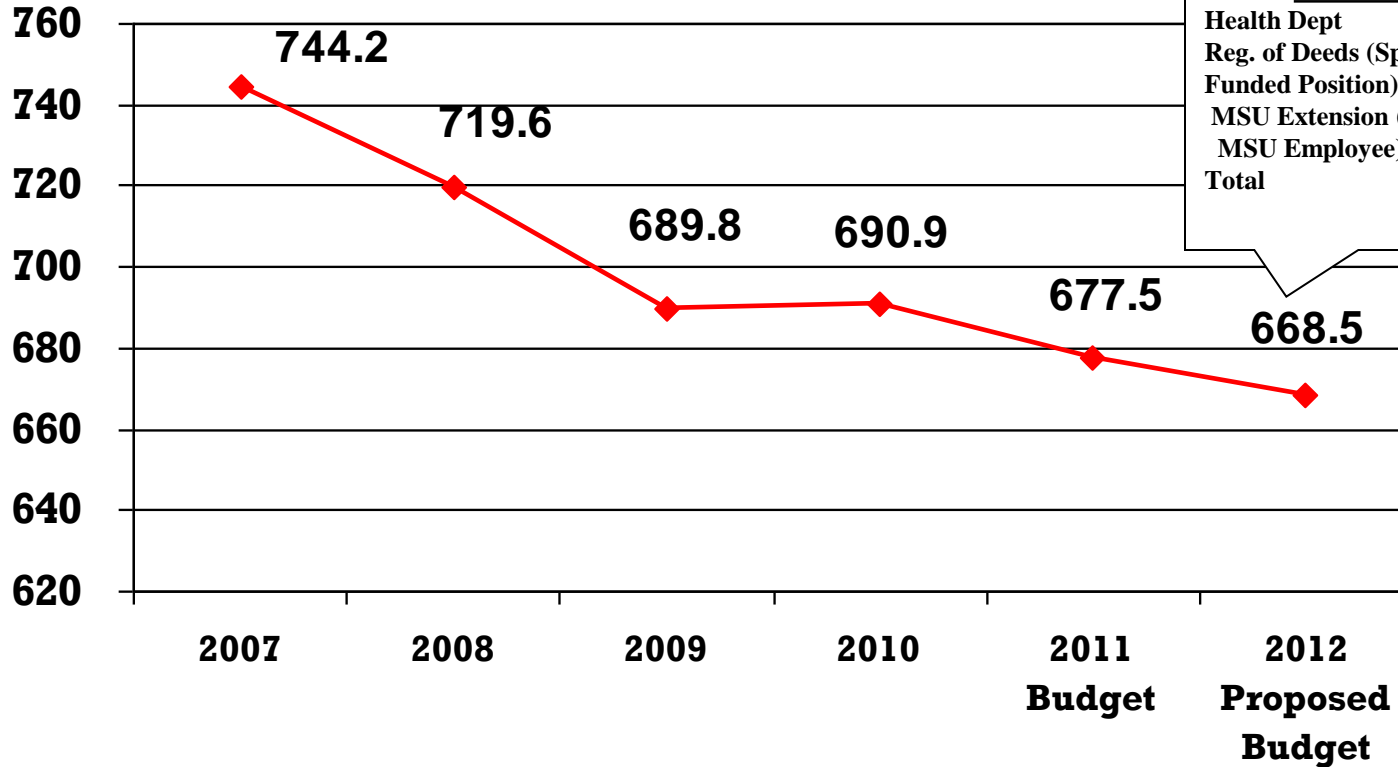
Type	2009	2010	2011	2011	2012	2012	% Change
	Audited	Audited	Adopted	Amended	Requested	Proposed Budget	vs 2011 Adopted
Salaries and benefits	30,367,483	30,866,969	30,700,627	30,774,725	30,995,741	30,995,741	1.0%
Contractual and health services	1,793,830	1,909,336	1,875,449	1,928,837	1,950,738	1,945,738	3.7%
Insurance and taxes	893,334	907,389	1,001,323	1,001,323	948,370	948,370	-5.3%
Legal and audit	1,210,128	1,367,510	1,309,116	1,321,075	1,346,490	1,346,490	2.9%
Supplies	1,235,419	1,253,686	1,364,863	1,382,450	1,503,436	1,502,904	10.1%
Repair and maint.	1,173,819	1,221,835	1,245,722	1,297,304	1,507,432	1,507,432	21.0%
Utilities	971,113	968,358	1,312,801	1,244,880	1,291,467	1,255,097	-4.4%
Capital	256,545	243,996	281,009	337,675	363,325	363,325	29.3%
Transfers out	8,617,041	8,414,854	7,151,702	7,116,743	6,771,647	6,771,447	-5.3%
Approp.	1,808,613	1,782,657	1,736,872	1,771,965	1,723,040	1,720,556	-0.9%
Contingency	50,000	-	1,500,000	1,289,001	1,200,000	1,200,000	-20.0%
All other	1,184,207	1,264,231	1,508,037	1,521,543	1,649,906	1,640,671	8.8%
Total expenditures	\$49,561,532	\$50,200,821	\$50,987,520	\$50,987,520	\$51,251,592	\$51,197,771	0.4%



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Berrien County Budgeted FTE (All Funds)



-9.0 FTE vs 2011	
<u>Vacancies Eliminated:</u>	
Bldg & Grounds	-1.0
Health Dept	-3.0
Total	-4.0
<u>Staff Reductions:</u>	
Health Dept	-3.0
Reg. of Deeds (Special Funded Position)	-1.0
MSU Extension (Became MSU Employee)	-1.0
Total	-5.0

◆ Primary Government Full Time Equivalent Employees

Total Funded Positions, Does Not Equate to “Head Count” and Includes Vacant Positions.

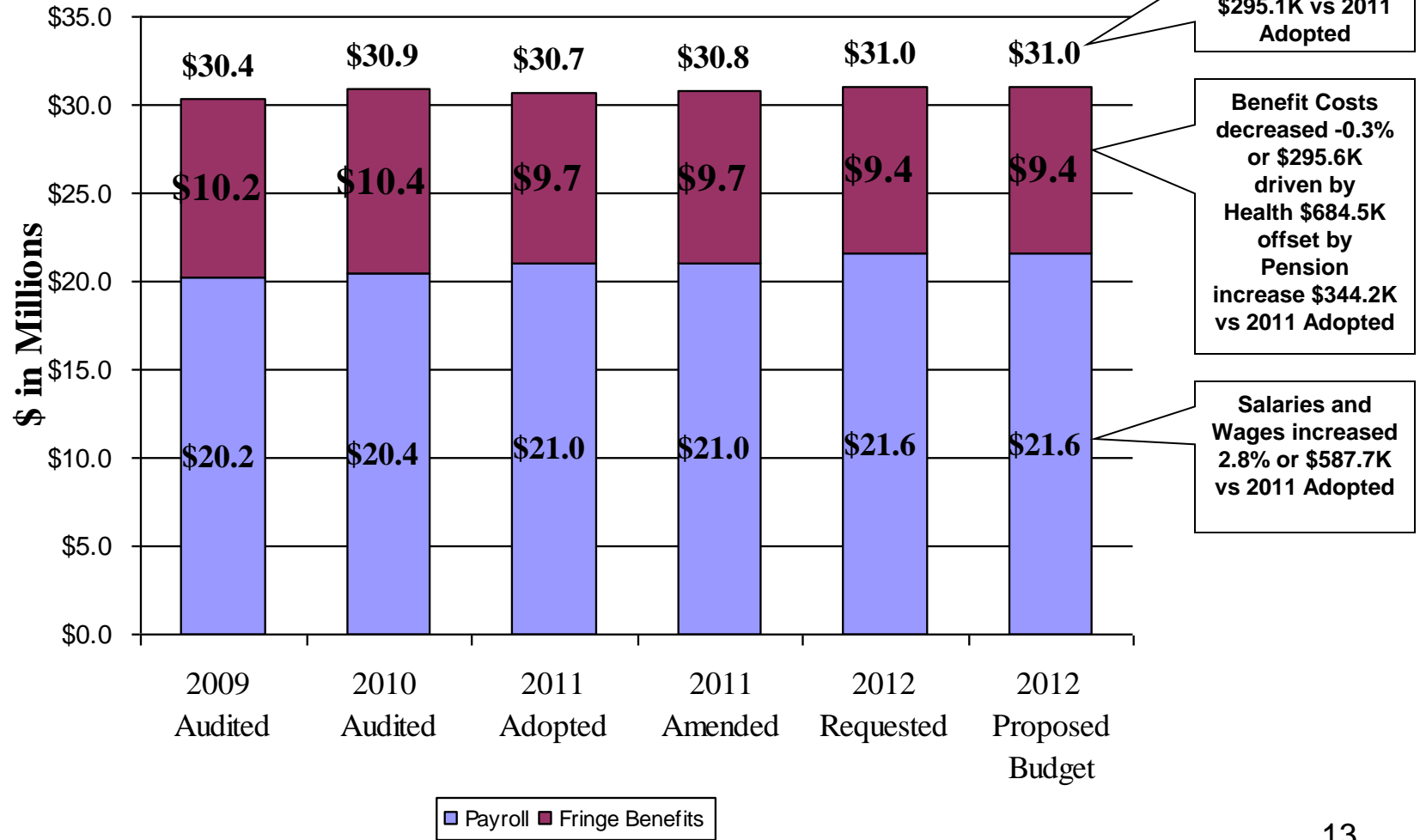
Excludes Temporary Employees



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Personnel Expense Trend





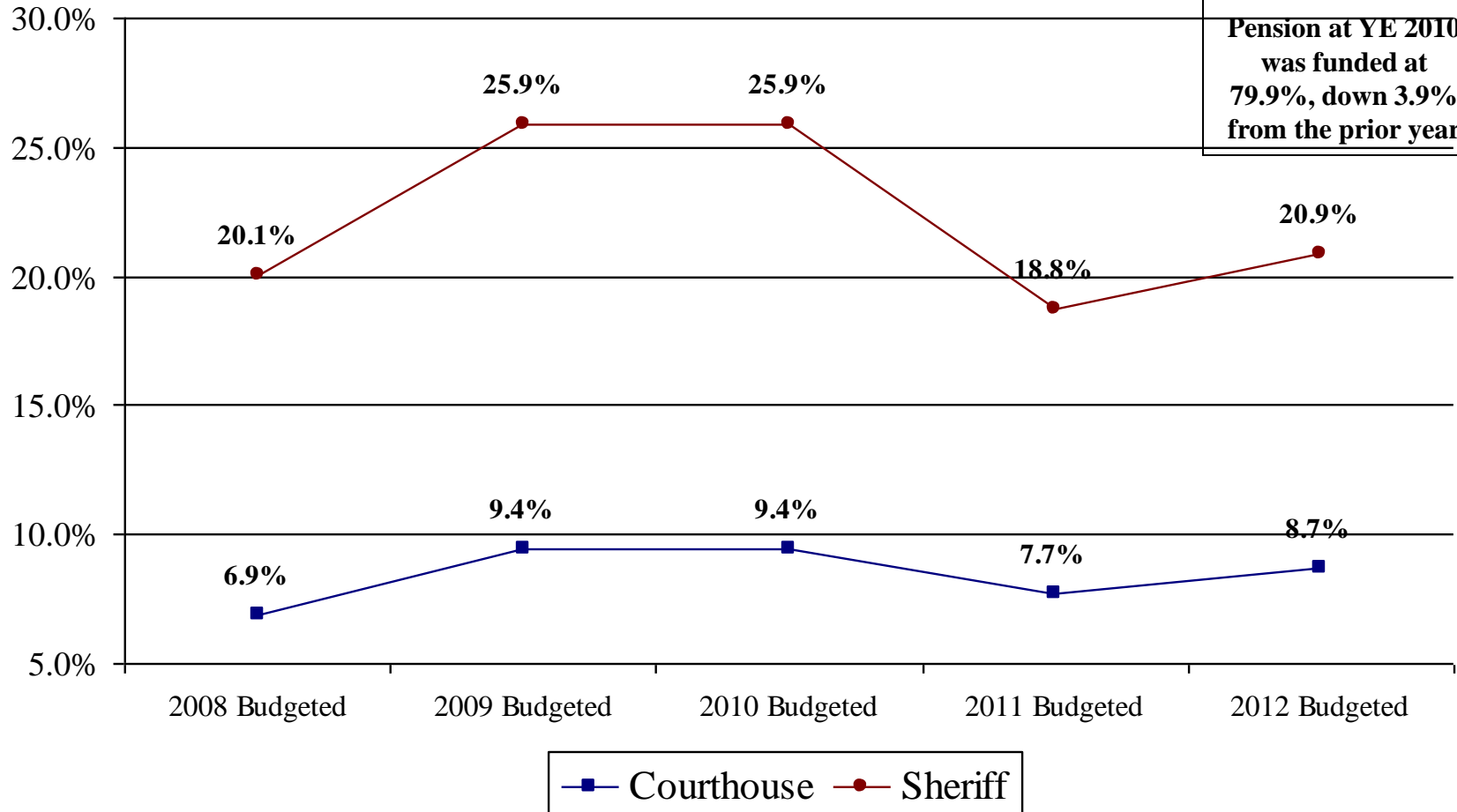
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Pension Contribution Rates

2012 Increases are driven by poor portfolio performance

Pension at YE 2010 was funded at 79.9%, down 3.9% from the prior year

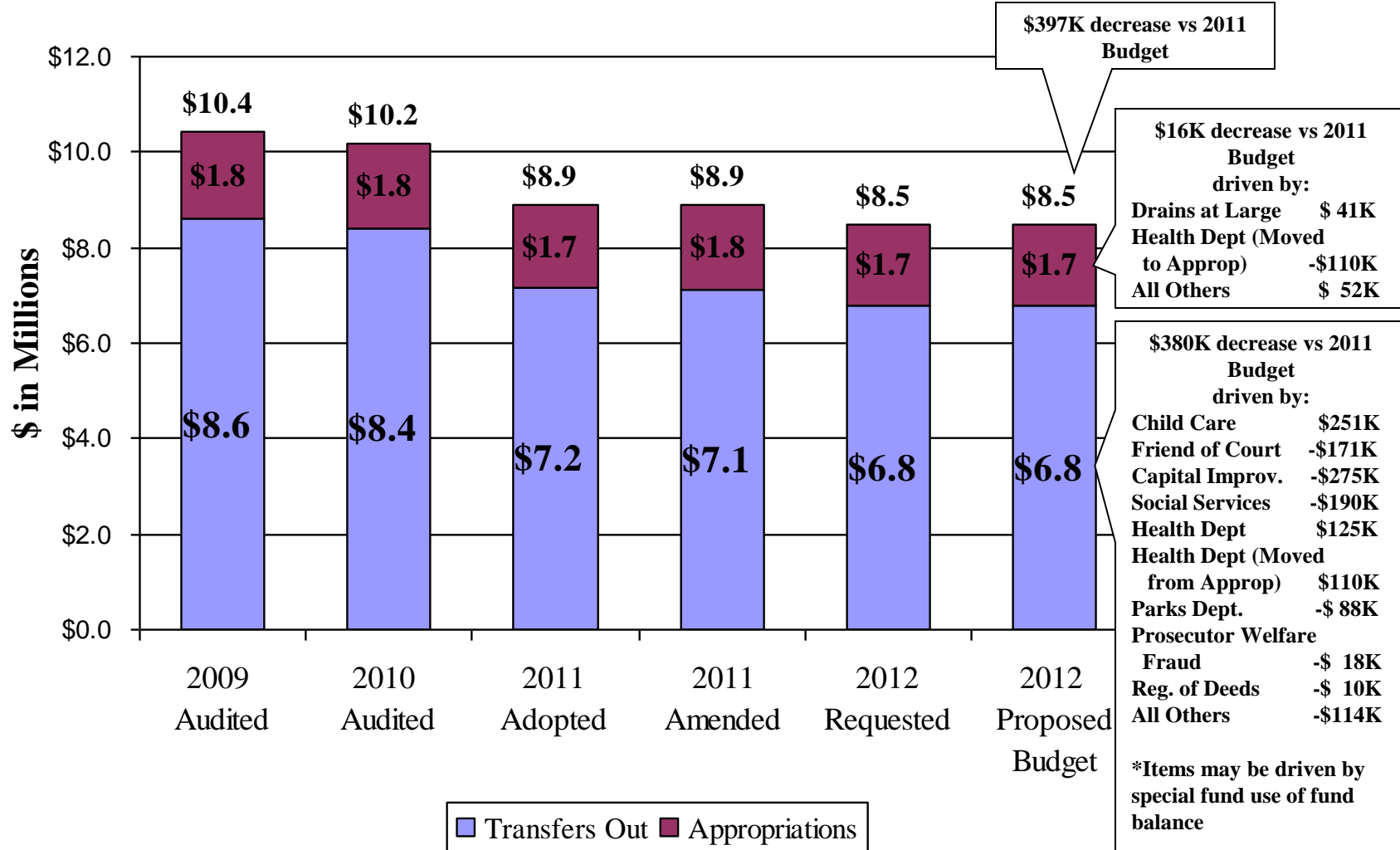




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Transfers Out and Appropriations Trend



Transfers out = Appropriations sent to other funds within county government (i.e. Child Care, Health, Parks, etc.)

Appropriations = Appropriations sent to other agencies (i.e. Historic Association, Riverwood, etc.)



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Expenditure Summary

2011 Adopted Budget	\$ 50,987,520
<u>Personnel Costs</u>	
Wages and Salaries	587,702
Pension Costs (Funding at Actuarial Level)	344,183
Medical and Dental Costs	(684,524)
Other Benefit Costs - Net	47,753
Net Personnel Costs	295,114
<u>Appropriations and Transfers</u>	
Tax, Finance, HR, and Payroll Software (2011 Funding item)	(275,000)
Friend of the Court	(170,915)
Social Services	(190,986)
Child Care	250,986
Health Department	123,046
Parks Department	(88,660)
Drains at Large	16,934
Board of Commissioners	(34,338)
All Others - Net	(27,638)
Net Appropriations and Transfers	(396,571)
<u>All Other Expenditures</u>	
Computer Leases	78,990
BS&A Tax Software Maintenance	61,255
Maintenance and Repairs	200,455
Health Services	109,172
Capital Purchases	82,316
Supplies	138,041
Utilities	(57,704)
Fuel	37,424
Legal and Audit	37,374
Insurance and Taxes	(52,953)
Contingency	(300,000)
All Others - Net	(22,663)
Net All Other Expenditures	311,708
Net Changes	210,251
2012 Proposed Budget	\$ 51,197,771



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Fund Balance Trend

	Status	Revenues	Expenditures	Net Change in Fund Balance	Ending General Fund Balance	Beginning Fund Balance % of Expenditures *
2012	Proposed	\$ 51,197,771	\$ 51,197,771	\$ -	\$ 14,896,544	29.1%
2011	Adopted	\$ 50,987,520	\$ 50,987,520	\$ -	\$ 14,896,544	29.1%
2010	Audited	\$ 50,617,870	\$ 50,200,821	\$ 417,049	\$ 14,896,544	29.2%
2009	Audited	\$ 50,640,184	\$ 49,561,532	\$ 1,078,652	\$ 14,479,495	28.6%
2008	Audited	\$ 48,871,125	\$ 48,208,064	\$ 663,061	\$ 13,400,843	26.5%
2007	Audited	\$ 48,852,280	\$ 46,921,217	\$ 1,931,063	\$ 12,737,782	26.1%
2006	Audited	\$ 45,241,779	\$ 44,777,440	\$ 464,339	\$ 10,806,719	22.1%

*** Board Policy mandates fund balance of between 20 and 40% of a full year's expenditures**



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Questions and Answers

Thank you for your time.